

Community Opportunity Initiative Executive Brief

A concise pre-inquiry brief built from the documented Avedis–Brian Crawford Memorial relationship.

Prepared for institutional review — September 2026

Purpose: To ask whether the history of the Avedis Adaptive Field and the broader Brian Crawford Memorial experience reveal a community-opportunity or community-asset-stewardship question worth further discussion. This is not a funding request.

An Existing Relationship, Not a Cold Introduction

In 2020, Avedis Foundation awarded \$250,000 toward development of the Adaptive Field within the Brian Crawford Memorial Sports Complex. The original grant record shows the field was a funding-dependent addition to a much larger community sports project and that the proposal contemplated inclusive access, partnerships, programming, sustainability, and outcome measurement.

The field opened with the complex in 2022. Avedis reinvested another \$70,000 in 2024 for shade and accessible seating. Adaptive recreation has continued; Seminole State College reported 54 participants in A League of Their Own in 2026.

The significance is not simply that Avedis funded a field. Avedis helped move an inclusive concept from proposal to a permanent community asset and later reinvested in its accessibility.

What the Original Grant Record Adds

Recovered 2020-2021 grant materials provide a historical baseline. They describe an intended collaborative model involving SSCEF, BCMF, and the Cal Ripken, Sr. Foundation; priority consideration for users within Avedis's service area; an expanded complex-director role; long-term operating/programming arrangements; and formal outcome measurement.

Not every original projection or operating assumption should be treated as an accomplished result. The responsible question in 2026 is what materialized, what evolved, and what the experience can teach about sustaining philanthropic community assets after construction.

From Investment to Stewardship

The Community Opportunity Initiative has increasingly focused on a distinction between **creating an asset** and **stewarding an asset**. A facility can be successfully built while long-term questions remain about access, programming, governance, maintenance, continuity, partnerships, and measurement.

Vision → Funding → Construction → Dedication → Programming → Reinvestment → Stewardship

- Who is the asset intended to serve, and who actually uses it over time?
- How are access, scheduling, affordability, and inclusive programming sustained?
- How do operating responsibilities survive leadership and organizational transitions?
- How are philanthropic investments measured after the ribbon cutting?
- How can outside investment complement rather than replace local institutional responsibility?

Where This May — and May Not — Fit Avedis

There is meaningful intersection with Avedis's work in the built environment, youth and families, disability inclusion, nonprofit capacity, and collaborative community development. But those same investments create duplication risk.

BCM is not proposing that Avedis finance another generic youth program, recreate nonprofit leadership or grant-writing services, or assume responsibility for public facilities. Political advocacy, lobbying, IRS matters, and governmental-accountability research are outside this inquiry.

The proposition to test: whether BCM's long-term youth-sports and facility experience, combined with the Adaptive Field history, can contribute useful domain-specific knowledge about community-asset stewardship without duplicating work already underway.

What We Are Asking Avedis

Before developing a formal project or funding request, BCM would value Avedis's institutional perspective on four questions:

- Does this history identify a genuine unmet stewardship or community-opportunity need?
- Would further examination complement Avedis's current work, or duplicate it?
- Which existing organizations should be part of the conversation before any new structure is considered?
- Is there any appropriate next step — including referral, collaborative discussion, development of a specific concept, or no further action?

No dollar amount is being requested at this stage. The immediate purpose is review, critique, and problem definition.

Supporting Record

A full Strategic Brief preserves the 2020-2021 grant history, Original Commitment vs. Documented Outcome matrix, construction/dedication evidence, duplication analysis, and unresolved research questions. The eventual landing page can serve as the public navigation point to both documents.

Recommended review order: Landing Page → Executive Brief → Strategic Brief → supporting historical records only if useful.