Paul Marshall

USSSA Director Activity Profile - Executive Research Summary

USSSA Classification	Total Calculated Team Entry Fees	Baseball	Softball
Area Director	**$143,554**	**$0**	**$143,554**
Teams	**Divisions of Play**	**Minimum Games**	**Minimum Required Officials**
894	**134**	**2,042**	**3,492**

Executive Overview

The Hidden Valley - Integrity of the Game USSSA Director Activity Profile identifies **Paul Marshall** as a **USSSA Area Director**. The report organizes publicly available USSSA activity into a consistent analytical framework covering sport, teams, divisions, minimum games, minimum required officials, seasons, municipalities, counties, facilities, and Calculated Team Entry Fees. The underlying Hidden Valley dataset includes tournament and league activity and forms part of the Oklahoma USSSA Research Dataset (2001-2026).

This document should be understood as a USSSA Director Activity Profile, not as a revenue, income, compensation, profit, or tax report.

Calculated Team Entry Fee Methodology

Participating Teams x Publicly Posted Team Entry Fee = Calculated Team Entry Fees. This methodology applies to applicable tournament and league records where a Team Entry Fee is publicly identified. When a record displays a $0.00 Team Entry Fee, the dataset records $0.00 rather than estimating or imputing an unsupported fee.

$0.00 in Calculated Team Entry Fees does not necessarily mean $0.00 in documented operational activity. A league can have teams, divisions, dates, games, facilities, and other documented activity while contributing $0.00 to Calculated Team Entry Fees. Additional records would be necessary to determine whether any locally administered fee arrangement existed.

Calculated Team Entry Fees should not be interpreted as USSSA-reported aggregate revenue, director income, personal compensation, profit, taxable income, net proceeds, or audited financial statements.

Sport and Operational Activity

Page 1 reports **$143,554** in total Calculated Team Entry Fees. The entire displayed calculated amount is categorized as **softball - $143,554**, while baseball displays **$0**. The $0 baseball figure alone does not establish that no baseball operational activity existed because an underlying tournament or league record can report a $0.00 Team Entry Fee.

The profile identifies **894 teams**, **134 divisions of play**, **2,042 minimum games played**, and **3,492 minimum required officials**. These operational measurements describe the scale represented in the underlying records separately from the calculated financial measurement.

Calculated Team Entry Fees by Season

Season	Calculated Team Entry Fees
2017	$18,120
2018	$18,320

Season	Calculated Team Entry Fees
2019	$33,904
2020	$9,415
2021	$29,960
2022	$33,835

The largest season displayed is **2019 at $33,904**, followed closely by 2022 at $33,835 and 2021 at $29,960. The lowest displayed season is 2020 at $9,415. The chart shows six consecutive seasons from 2017 through 2022, with a pronounced decline in 2020 followed by higher Calculated Team Entry Fee activity in 2021 and 2022. The chart measures calculated dollar activity by season and does not necessarily capture all operational activity that may be represented by $0.00-fee records.

Geographic and Facility Concentration

Dimension	Location / Facility	Calculated Team Entry Fees
Municipality	Sallisaw	$143,554
County	Sequoyah	$143,554
Facility	Sallisaw Sports Complex	$143,554

The displayed profile is completely concentrated geographically: **100% of the $143,554 in Calculated Team Entry Fees is associated with Sallisaw, Sallisaw Sports Complex, and Sequoyah County.**

The facility chart contains a **single-facility category**. Therefore, the $143,554 represents Calculated Team Entry Fee activity associated with event records identifying Sallisaw Sports Complex independently, without another facility appearing in that facility grouping.

The facility chart does not establish how Team Entry Fees were allocated after collection, facility rental payments, revenue sharing, facility income, distributions, net proceeds, or subsequent disposition of event funds. Likewise, the municipality and county figures describe geographic associations in the applicable records and should not be characterized as revenue received by the City of Sallisaw or Sequoyah County.

Page 2 - USSSA Organizational & Financial Structure

Page 2 provides organizational and payment-processing context rather than additional Paul Marshall-specific financial findings. The infographic depicts the organizational authority flow as:

USSSA National	State Director	Area Director	Tournament Director	Tournament / Event	Teams

The graphic describes USSSA National as establishing rules, policies, and procedures and appointing State Directors. State Directors administer the USSSA program within the state, approve events, and oversee Area Directors. The Area Director is depicted as a USSSA appointee/independent contractor operating within the jurisdiction defined by the State Director and ensuring compliance with USSSA requirements. Tournament Directors manage sanctioned events, and teams register for events and may pay tournament entry fees.

The infographic reiterates that Tournament Directors at the state level and below are classified by USSSA as Area Directors and that USSSA appointees generally operate as independent contractors rather than employees.

Applicable Online Payment Pathway

Teams	USSSA Online Payment System	USSSA	ACH Transfer	Event / Fiscal Director	Tournament Operations

The Page 2 infographic describes USSSA documentation concerning an **applicable online event-payment process**: teams may pay tournament entry fees through the USSSA online payment system; applicable online event payments are processed through USSSA; and USSSA documentation describes applicable event funds being transmitted by ACH to the Event/Fiscal Director.

The report does **not** establish that every tournament or league payment associated with Paul Marshall necessarily followed this pathway. The graphic provides contextual documentation concerning an applicable USSSA online payment process.

Critical evidentiary limitation: The subsequent disposition of event funds is not determined by the Hidden Valley dataset unless independently documented. The graphic does not establish ownership of funds, individual compensation, tax liability, legal liability, expenses, profit, or ultimate disposition of tournament proceeds.

What the Profile Establishes - and What It Does Not

Publicly Documented Activity: directors, teams, divisions, sports, seasons, facilities, municipalities, counties, tournaments/events, leagues where documented, and related operational information appearing in the underlying public records.

Calculated Financial Activity: participating teams multiplied by publicly posted Team Entry Fees where a fee is identified.

$0.00-Fee Activity: documented tournament or league activity can exist even where the publicly available Team Entry Fee reports $0.00; no unsupported fee is imputed.

USSSA Organizational and Payment Documentation: USSSA materials provide context concerning director classifications, independent-contractor status, organizational relationships, and applicable online payment processing.

Unknown Financial Activity: potential locally administered fees, refunds, discounts, expenses, distributions, compensation, net proceeds, tax treatment, and ultimate disposition of event funds cannot be established from this profile unless independently documented.

The methodology does not fill evidentiary gaps with assumptions.

What This Report Ultimately Represents

The Paul Marshall report is best understood as a **USSSA Director Activity Profile**. It is designed to organize who was associated with the activity, the displayed USSSA classification, sport, teams, divisions, minimum games and officials, publicly posted Team Entry Fees, Calculated Team Entry Fee activity, seasons, municipalities, counties, facilities, and the organizational/payment structure described in USSSA documentation.

Director-Specific Conclusion

The profile identifies **Paul Marshall as a USSSA Area Director** associated with **$143,554 in total Calculated Team Entry Fees**. All displayed calculated activity is categorized as **softball - $143,554**, while baseball displays $0. The profile identifies **894 teams, 134 divisions, 2,042 minimum games, and 3,492 minimum required officials**.

Calculated Team Entry Fee activity spans **2017 through 2022**, with **2019 at $33,904** representing the largest season. The displayed geographic footprint is completely concentrated in **Sallisaw / Sallisaw Sports Complex / Sequoyah County**, each associated with the full **$143,554** calculated total.

These figures represent Calculated Team Entry Fee activity associated with applicable publicly available USSSA records. They do not establish that Paul Marshall personally received $143,554, nor do they establish that Sallisaw Sports Complex, the City of Sallisaw, or Sequoyah County received that amount.

The larger Hidden Valley - Integrity of the Game project applies this methodology consistently across approximately 249 Oklahoma USSSA director profiles so that tournament activity, league activity, sport, Calculated Team Entry Fees, $0.00-fee activity, facilities, geographic concentration, and operational scale can be evaluated through a common analytical framework.

Research & Methodology Disclaimer

This report is an independent research and analytical publication and is not affiliated with, endorsed by, sponsored by, or prepared on behalf of USSSA (United States Specialty Sports Association) or any governmental entity. Information is compiled from publicly available USSSA tournament/event information, USSSA By-Laws, USSSA Director Support Center documentation, public records, and related research materials.

Calculated Team Entry Fees are estimates derived by multiplying publicly reported team participation by the posted entry fee applicable to the corresponding tournament, event, or division. These amounts should not be interpreted as USSSA-reported revenue, director income, profit, taxable income, or audited financial statements. Public information may contain omissions, revisions, errors, cancellations, refunds, discounts, payment adjustments, or other circumstances that cannot be independently verified. Readers should independently review cited source materials before drawing legal, financial, tax, or regulatory conclusions.

Source basis: Paul Marshall USSSA Director Report; Hidden Valley - Integrity of the Game Oklahoma USSSA Research Dataset (2001-2026). Source report data compiled through 08/25/2026.