

HIDDEN VALLEY - INTEGRITY OF THE GAME

MISSY JENNINGS - USSSA STATE LEADERSHIP / DIRECTOR ACTIVITY PROFILE

Leadership / Report Classification	Status
Historical leadership information supplied for this research	Former Oklahoma USSSA Softball State Director
Classification displayed in attached USSSA Director Report	USSSA Area Director: Missy Jennings
Exact dates of State Director tenure	Not established by the attached report

Executive Overview

This report presents the **Hidden Valley - Integrity of the Game profile for Missy Jennings**. The attached source report displays **USSSA Area Director: Missy Jennings**. Separately, historical information supplied for this research identifies Jennings as a **former Oklahoma USSSA Softball State Director**. Because the attached report does not establish the dates of that State Director tenure, this profile preserves the distinction rather than assigning unsupported dates.

The quantitative analysis below is derived from the attached Missy Jennings USSSA Director Report. The historical State Director designation is contextual leadership information and should not be interpreted as meaning every event in the quantitative dataset occurred during her State Director tenure.

Quantitative Activity Snapshot

Metric	Value	Metric	Value
Total Calculated Team Entry Fees	\$400,847	Baseball	\$14,483
Softball	\$386,364	Teams	2,299
Minimum Games Played	5,957	Minimum Required Officials	9,976
Divisions of Play	287	Report Classification	Area Director

The profile is predominantly softball-associated: **\$386,364 of \$400,847** in Total Calculated Team Entry Fees is categorized as softball, while **\$14,483** is categorized as baseball. Because both sports have non-zero Calculated Team Entry Fee values, the report documents calculated activity associated with both baseball and softball.

Tournament, League & \$0.00-Fee Methodology

The Hidden Valley dataset includes both tournament and league activity. Some league records may document teams, divisions, dates, directors, facilities, locations, and other operational information while displaying a **\$0.00 Team Entry Fee**.

\$0.00 in Calculated Team Entry Fees does not necessarily mean \$0.00 in documented operational activity. A \$0.00 public Team Entry Fee means the public USSSA information captured did not identify a Team Entry Fee for that record. Additional documentation would be necessary to determine whether no fee was charged or whether another fee arrangement existed.

Participating Teams x Publicly Posted Team Entry Fee = Calculated Team Entry Fees. Calculated Team Entry Fees are analytical estimates and should not be interpreted as USSSA-reported aggregate revenue, director income, personal compensation, profit, taxable income, net proceeds, or audited financial statements.

Calculated Team Entry Fees by Season

Season	Calculated Team Entry Fees
2020	\$2,772
2019	\$46,152
2018	\$6,960
2017	\$5,119
2016	\$13,757
2014	\$6,007
2013	\$56,361
2012	\$109,775
2011	\$90,123

Season	Calculated Team Entry Fees
2010	\$63,821

2012 is the largest displayed season at \$109,775, followed by 2011 at \$90,123 and 2010 at \$63,821. The chart measures Calculated Team Entry Fee activity by season, not necessarily every form of operational activity occurring in those years.

Calculated Team Entry Fees by Municipality

Municipality	Calculated Team Entry Fees
Moore	\$150,391
Choctaw	\$53,112
Harrah	\$50,107
Oklahoma City	\$36,708
Citizen Potawatomi Nation	\$35,638
Seminole	\$25,008
Chickasha	\$18,086
Norman	\$15,618
Ardmore	\$8,980
Others	\$7,199

Moore is the largest individually displayed municipality classification at \$150,391. The municipality values identify geographic associations in the event records and should not be characterized as revenue or money received by the municipalities or governmental entities.

Calculated Team Entry Fees by Facility

Facility / Classification	Calculated Team Entry Fees
Buck Thomas Park	\$150,391
Bouse Sports Complex	\$53,112
EOC All Sports Complex	\$50,107
Firelake Ballfields	\$35,638
Seminole Softball Quad	\$25,008
Wheeler Park	\$18,474
Legends Sports Complex / DBAT SportsPlex	\$18,234
Chickasha Sports Complex	\$18,086
Reaves Park	\$15,618
Others	\$16,179

Buck Thomas Park is the largest individually displayed facility classification at \$150,391. The report also contains a combined facility classification, **Legends Sports Complex / DBAT SportsPlex - \$18,234**. That amount represents one pool of Calculated Team Entry Fee activity associated with the combined facility configuration; it must not be attributed as \$18,234 independently to each facility.

Facility classifications do not, by themselves, establish how Team Entry Fees were allocated among facilities, rental payments, revenue sharing, facility income, distributions, net proceeds, or subsequent disposition of event funds.

Calculated Team Entry Fees by County

County	Calculated Team Entry Fees
Cleveland	\$166,009
Oklahoma	\$141,246
Pottawatomie	\$35,638
Seminole	\$25,008
Grady	\$18,086
Carter	\$8,980
Bryan	\$5,880
McClain	\$0

Cleveland County is the largest displayed county classification at **\$166,009**, followed by Oklahoma County at \$141,246. McClain County displays \$0 in Calculated Team Entry Fees; under the master methodology, that does not automatically establish an absence of operational activity.

Geographic & Facility Concentration

The strongest displayed concentration is centered on Moore and Buck Thomas Park: both are shown at **\$150,391**, while Cleveland County leads the county dimension at **\$166,009**. Oklahoma County is also substantial at \$141,246. The report additionally documents activity associated with Choctaw, Harrah, Oklahoma City, Citizen Potawatomi Nation, Seminole, Chickasha, Norman, Ardmore, and multiple facilities across those areas.

Historical State-Level Leadership Context

Historical information supplied for this research identifies **Missy Jennings as a former Oklahoma USSSA Softball State Director**. This is analytically significant because Page 2 of the attached report depicts a hierarchy in which the **State Director** is positioned between USSSA National and Area Directors.

The attached report's organizational graphic describes State Directors as administering the USSSA program within a state, approving events, and overseeing Area Directors. It separately describes Area Directors as USSSA appointees/independent contractors operating within a defined jurisdiction and ensuring compliance with USSSA requirements.

Important evidentiary limitation: the attached Missy Jennings report does not identify the dates during which she served as Oklahoma USSSA Softball State Director. Accordingly, this report does not assign particular events, seasons, financial measurements, or operational records to her State Director tenure unless independently documented.

Page 2 - USSSA Organizational Structure

Page 2 provides organizational context rather than additional Missy Jennings-specific financial findings. It depicts the general authority flow as **USSSA National -> State Director -> Area Director -> Tournament Director -> Tournament/Event -> Teams**.

The graphic describes USSSA National as establishing rules, policies and procedures and appointing State Directors; State Directors as administering USSSA programs within the state, approving events and overseeing Area Directors; Area Directors as USSSA appointees/independent contractors; Tournament Directors as managing sanctioned events; and teams as registering for events and paying applicable entry fees.

Page 2 - Applicable Online Payment Flow

The infographic depicts an applicable online event-payment pathway as **Teams -> USSSA Online Payment System -> USSSA -> ACH -> Event/Fiscal Director -> Tournament Operations**. It is explanatory documentation concerning applicable online event-payment processing and should not be interpreted to mean every tournament or league payment necessarily followed that exact pathway.

The subsequent disposition of event funds is not determined by the Hidden Valley dataset unless independently documented. The graphic does not establish ownership of funds, individual compensation, tax liability, legal liability, or ultimate disposition of tournament proceeds.

What the Profile Establishes - and What It Does Not

Publicly Documented / Calculated	Not Established by Dataset Alone
Attached report identifies 'USSSA Area Director: Missy Jennings.'	Exact dates of Missy Jennings' historical State Director tenure.
Historical research context identifies her as a former Oklahoma USSSA Softball State Director.	State Director quantified event occurred during her State Director tenure.
\$400,847 Total Calculated Team Entry Fees: \$14,483 baseball and \$386,364 softball.	Personal income or compensation received by Missy Jennings.
2,299 teams, 287 divisions, 5,957 minimum games and 9,976 minimum officials.	Actual event net profit, taxable income, or audited financial results.
Season, municipality, facility and county associations displayed in the report.	Allocation or ultimate disposition of event funds.
Legends Sports Complex / DBAT SportsPlex is a combined facility classification.	Full combined-facility amount independently attributable to each facility.
McClain County displays \$0 in Calculated Team Entry Fees.	That \$0 necessarily means no operational activity or that local fees were collected.

Missy Jennings - Director-Specific Summary

The attached report identifies **Missy Jennings as a USSSA Area Director**, while historical information supplied for this research identifies her as a **former Oklahoma USSSA Softball State Director**. The exact dates of that State Director tenure are not established by the attached report.

The quantitative profile displays **\$400,847 in Total Calculated Team Entry Fees**, consisting of **\$14,483 baseball and \$386,364 softball**. It contains **2,299 teams, 287 divisions of play, 5,957 minimum games played, and 9,976 minimum required officials**.

2012 is the largest displayed season at \$109,775. Moore is the primary municipality at \$150,391, Cleveland County is the primary county at \$166,009, and Buck Thomas Park is the primary facility at \$150,391. The report also contains a combined facility classification for Legends Sports Complex / DBAT SportsPlex at \$18,234 and a \$0 county classification for McClain County.

What This Report Ultimately Represents

This document should be understood as a **USSSA State Leadership / Director Activity Profile rather than simply a revenue report**. It combines historical leadership context with the quantitative activity displayed in the attached director report, while keeping those evidentiary categories separate.

The larger Hidden Valley project applies a standardized methodology across approximately **249 Oklahoma USSSA Director Activity Profiles** so that tournament activity, league activity, sport, Calculated Team Entry Fees, \$0.00-fee activity, facilities, geographic concentration, operational scale, and documented organizational context can be evaluated using a common analytical framework.

Research & Methodology Disclaimer

This document is an independent research and analytical publication and is **not affiliated with, endorsed by, sponsored by, or prepared on behalf of USSSA (United States Specialty Sports Association)** or any governmental entity. Quantitative information is based on the supplied Missy Jennings USSSA Director Report and its publicly available USSSA source methodology.

Financial figures identified as Calculated Team Entry Fees are estimates derived by multiplying publicly reported team participation by the posted entry fee applicable to the corresponding tournament, event, or division. These amounts should **not** be interpreted as USSSA-reported revenue, Missy Jennings' income, profit, taxable income, personal compensation, net proceeds, or audited financial statements.

The organizational and financial-flow graphics are provided for research and explanatory purposes and should not be interpreted as establishing ownership of funds, individual compensation, tax liability, legal liability, or ultimate disposition of tournament proceeds. Public records and online information may contain omissions, revisions, errors, cancellations, refunds, discounts, payment adjustments, or other circumstances that cannot be independently verified.

The methodology does not fill evidentiary gaps with assumptions. Readers should independently review source materials before drawing legal, financial, tax, or regulatory conclusions.