This lecture presents a detailed analysis of the operations, oversight failures, and financial implications of youth tournament activities at **Buck Thomas Sports Complex**, located in **Moore, Oklahoma**. The facility is city-owned but was long operated by the **Moore Youth Baseball Association (MYBA)** under conditions lacking financial transparency, contractual oversight, and public return on investment. This case illustrates how **private tournament directors profited substantially** from public infrastructure while avoiding the scrutiny and accountability expected of such arrangements.

Cross-Referenced Datasets and Case Materials:

- Hidden Valley Dataset (2016–2023): Reveals that Buck Thomas Complex hosted USSSA events generating over \$2,840,527.19 in team entry fees.
- MYBA Director Financial Records: MYBA Tournament Director **********
 personally grossed \$553,643.32 in team entry fees during this same
 period—without clear reporting to the city or issuing 1099s.
- City of Moore / Parks and Recreation Department Communications: Internal
 concerns raised by city staff over lack of financial control, improper field
 allocations, and limited facility access for non-MYBA teams.
- Looker Studio Integration: Dashboards now visualize year-by-year tournament income, fee rates, and team counts for all MYBA events, making historical revenue flow auditable for the first time.
- Dissertation Chapter 9 (Data Scope): Documents how this facility became the focal point for evaluating director enrichment and municipal negligence statewide.

Buck Thomas Complex (Moore) – Oversight of MYBA Tournament Fees

M Key Findings:

- From 2016–2023, MYBA operated tournaments as if on private land, despite being a tenant on a public facility.
- No consistent lease documentation or financial reporting was provided to the City of Moore during this period.
- MYBA operated as a 501(c)(3) but did not publicly disclose tournament earnings, subcontractor payments, or tax documents.
- Parents, teams, and third-party vendors were often unaware of the city's complete detachment from tournament gate revenues, concessions, or scheduling.

▲ Legal and Structural Oversight Issues:

- Lack of transparency and municipal revenue share: The City of Moore
 received little to no verifiable income from MYBA's tournament operations despite
 providing maintenance, lights, and insurance coverage.
- **IRS Compliance Risks:** Evidence suggests MYBA failed to issue 1099s to subcontractors, which violates nonprofit financial regulations.
- Equity concerns: Other local teams and leagues had reduced or no access to the fields during peak seasons because of MYBA's monopolization of dates and gate control.

Reform Recommendations:

 Immediate audit of MYBA's financial records (2016–2023) by the City of Moore or an independent CPA. **Buck Thomas Complex (Moore) – Oversight of MYBA Tournament Fees**

- 2. **Create a performance-based lease agreement** for all youth organizations using public sports facilities in Moore.
- Publish event-level data publicly using Looker Studio dashboards, modeled after the BaseballHeaven.net format.
- 4. **Implement a city-controlled registration system** for tournaments to allow visibility into gate fees, vendor activity, and team counts.
- 5. Require **annual IRS Form 990 submissions** and 1099 issuance compliance as part of any future lease renewal with nonprofit entities.

Broader Implications for Oklahoma:

The Buck Thomas Complex serves as a **primary case study in municipal neglect and director profit extraction** from public fields. It demonstrates how easy it is for tournament directors to operate unchecked when cities lack audit mechanisms or enforceable lease contracts. Your research shows that a statewide reform framework—based on your dissertation's methodology—is now critical.

Conclusion:

This case is not about a single director or a local disagreement—it is about a **systemic failure of oversight** that allowed a public asset to be used for private gain over multiple years. The data uncovered in the Hidden Valley Dataset, combined with Looker Studio visualizations and internal municipal correspondence, provides a clear call for Moore—and cities across Oklahoma—to **reclaim public authority** over youth sports economics. This lecture anchors the financial and ethical framework for your dissertation's broader argument: youth sports in Oklahoma have outgrown their recreational origins and now demand professional standards of governance.