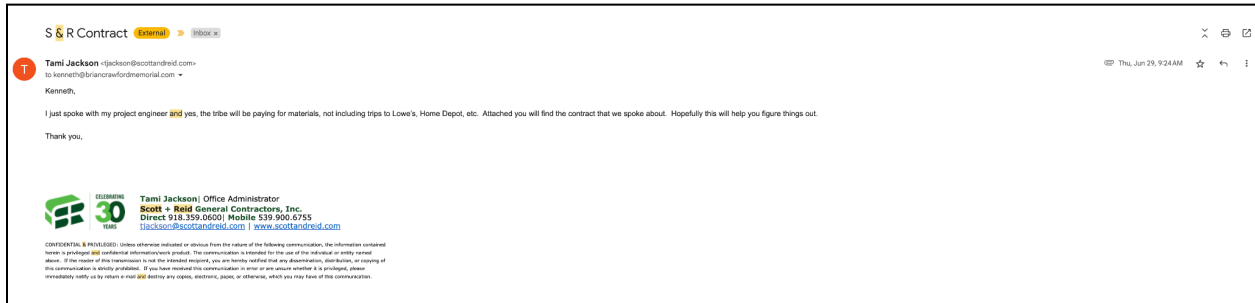
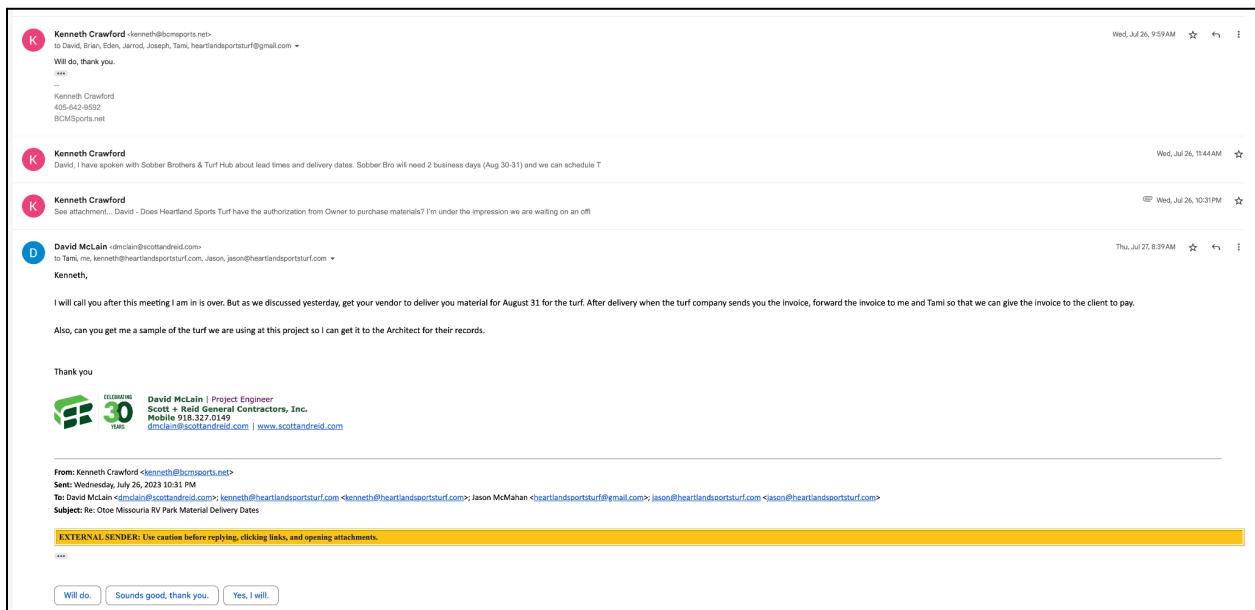




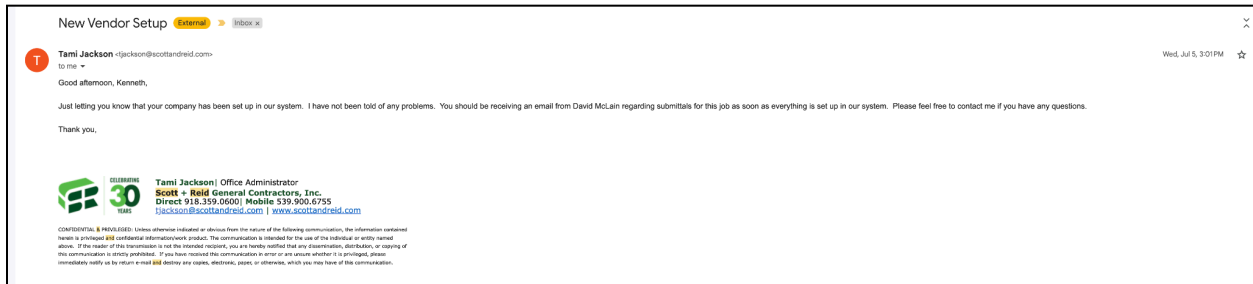
## June 29, 2023 HST Communication with Tami pertaining to Owner will purchase material under specific guidelines.



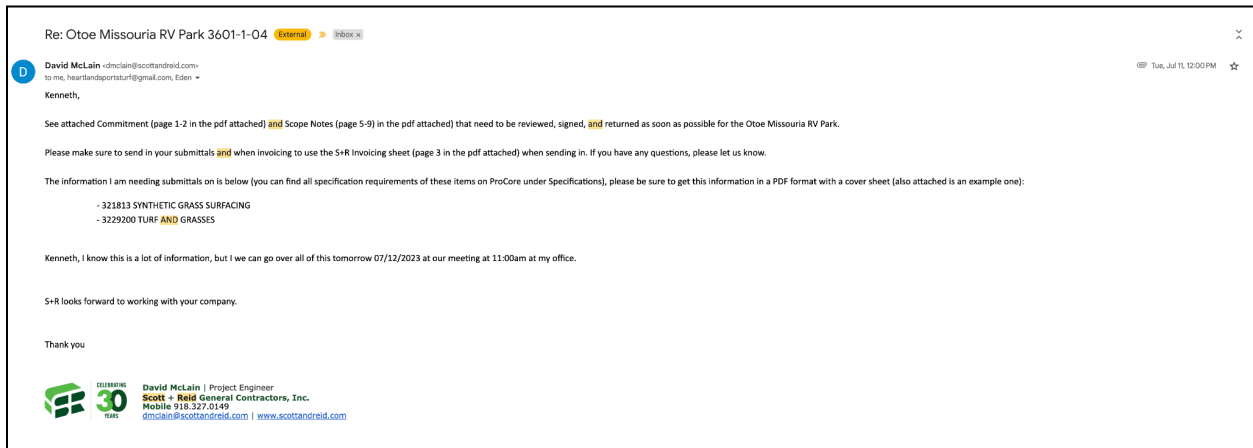
**July 12, 2023** S&R made a push to get “ALL” materials / supplies on-site in an effort to ensure no work stoppage awaiting materials. As Jason and myself were unclear on what HST needed to provide a meeting was set up with us and David / Tami. During this meeting S&R (David) determined the required square footage for each island to be turfed at 500sf. This took place as we were on a conference call with Daryhl A., our Turf Hub representative. It was made perfectly clear via David during our conference call that once an invoice was submitted for payment by our vendor for material that this would initiate an immediate payment process. Less than a week later while on a call with S&R it was stated that once the material required was ordered AND the material has been delivered onsite, that's when the payment system to vendor's initiates.



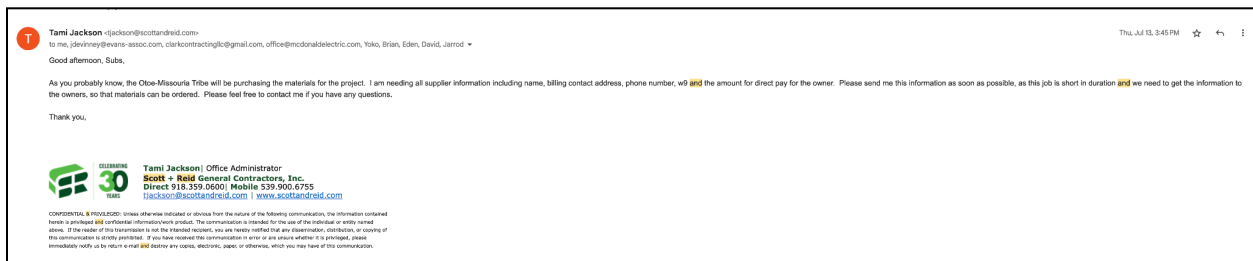
## July 5, 2023 HST new vendor setup.



## July 11, 2023 S&R Submittals / Invoicing Guidance



## July 13, 2023 S&R Request Supplier Information



## July 17, 2023 S&R Request Material Update -

## WAITING ON DAVID TO PROVIDE AN ACCURATE SQUARE FOOTAGE COMPUTATION IN ORDER TO ACCURATELY ORDER MATERIALS.

T

**Tami Jackson** <tjackson@scottandreid.com>  
to: lary, office@mcclandelectric.com, jleviney@evans-assoc.com, me, Yika, clarkcontractingllc@gmail.com, Brian, Eden, David, Jarrod

Mon, Jul 17, 9:15 AM

Good morning, Subs,

I am following up on an email that was sent on Thursday July 13<sup>th</sup>, regarding the Oke-Missouri Tribe. As you know, they will be paying for all materials, not including those runs to Home Depot, Lowe's, etc. Please provide invoices for your supplier's along with their W-9. If you have already sent this information, then please disregard this message. Please feel free to contact me if you have any questions.

Thank you,

**Tami Jackson | Office Administrator**  
**Scott + Reid General Contractors, Inc.**  
 Direct 918.359.0600 | Mobile 539.900.6755  
[tjackson@scottandreid.com](mailto:tjackson@scottandreid.com) | [www.scottandreid.com](http://www.scottandreid.com)

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---

K

**Kenneth Crawford** <kenneth@bcmports.net>  
to: Tami

Mon, Jul 17, 12:03 PM

I sent the signed contract to David Sunday. We are waiting on dimensions for each area for accurate cost

see:

---

Kenneth Crawford  
405-642-9892  
BCMports.net

---

T

**Tami Jackson** <tjackson@scottandreid.com>  
to: me

Mon, Jul 17, 12:10 PM

Great, thanks for the update.

**Tami Jackson | Office Administrator**  
**Scott + Reid General Contractors, Inc.**  
 Direct 918.359.0600 | Mobile 539.900.6755  
[tjackson@scottandreid.com](mailto:tjackson@scottandreid.com) | [www.scottandreid.com](http://www.scottandreid.com)

From: Kenneth Crawford <kenneth@bcmports.net>  
Sent: Monday, July 17, 2023 12:03 PM  
To: Tami Jackson <tjackson@scottandreid.com>  
Subject: Re: Vendor Supplier Invoices and W-9's

**EXTERNAL SENDER: Use caution before replying, clicking links, and opening attachments.**

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You're welcome
Thank you for the update.
No problem, thank you for the update.

## July 26, 2023 S&R Material Delivery Date Requested & Authorization Requested

K

**Kenneth Crawford** <kenneth@bcmports.net>  
to: Jason, David, Kenneth, Jason

Jul 26, 2023, 10:31 PM

See attachment...

David - Does Heartland Sports Turf have the authorization from Owner to purchase materials? I'm under the impression we are waiting on an official document with authorization from **Scott & Reed**. Once we have authorization we will submit an order for payment or coordinate with Tami for direct payment for materials.

On Wed, Jul 26, 2023 at 9:35 AM David McLain <dmcclain@scottandreid.com> wrote:

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Kenneth Crawford  
+1 405 642 1099  
[kenneth@bcmports.net](mailto:kenneth@bcmports.net)

One attachment • Scanned by Gmail

7 Citrus Materials ...

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D

**David McLain** <dmcclain@scottandreid.com>  
to: Tami, me, kenneth@heartlandsportsturf.com, Jason, jason@heartlandsportsturf.com

Jul 27, 2023, 8:39 AM

Kenneth,

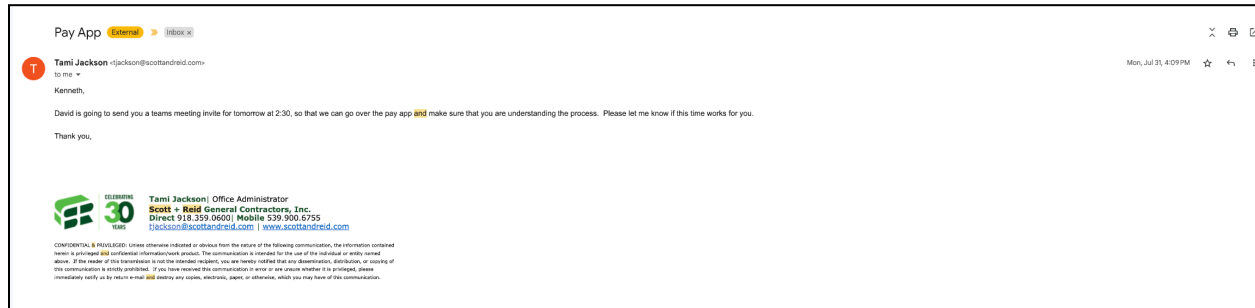
I will call you after this meeting I am in is over. But as we discussed yesterday, get your vendor to deliver your material for August 31 for the turf. After delivery when the turf company sends you the invoice, forward the invoice to me and Tami so that we can give the invoice to the client to pay.

Also, can you get me a sample of the turf we are using at this project so I can get it to the Architect for their records.

Thank you

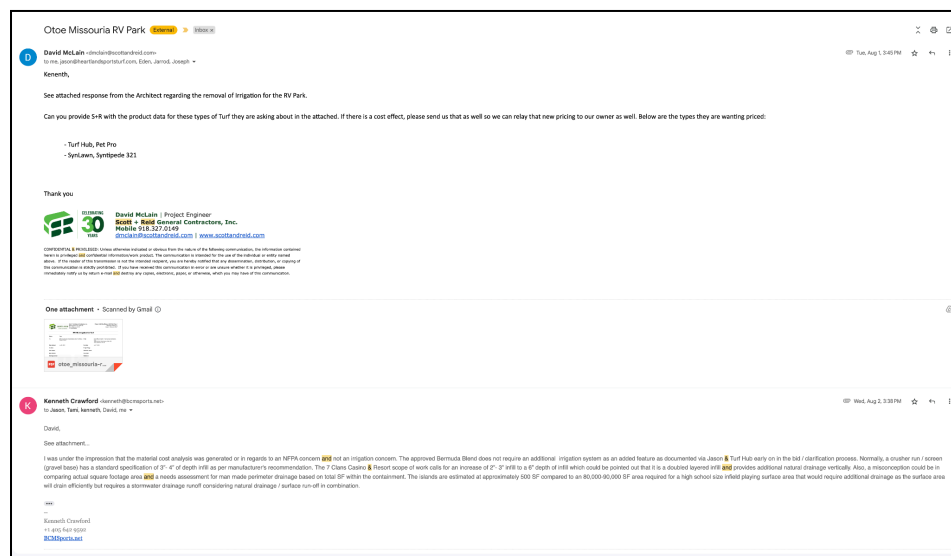
**David McLain | Project Engineer**  
**Scott + Reid General Contractors, Inc.**  
 Mobile 918.327.0149  
[dmcclain@scottandreid.com](mailto:dmcclain@scottandreid.com) | [www.scottandreid.com](http://www.scottandreid.com)

## July 31, 2023 S&R Meeting Setup To Discuss PayApp



**August 1, 2023** S&R requested HST to submit a PayApp form and with their internal office personnel they would walk me through the process. I was anticipating a tutorial within the Procore system but was given a non-electronic form to complete and submit. I converted the pdf form to an electronic version as S&R had no current fillable form to be submitted. This is the same form that you requested access on

### August 1, 2023 S&R Request Turf Comparison



**August 2, 2023** S&R requested a cost analysis on a possible change order for turf. The was over a concern on drainage that was already discussed previously prior to the signed contractual agreement during the architect / owner's inquiring stage.

**HEARTLAND**  
SPORTS TURF 405.915.9155

101 STEWART RD / STILLER, OK 74462 / 405.915.9155 / [KENNETH@HEARTLANDSPORTSTURF.COM](mailto:KENNETH@HEARTLANDSPORTSTURF.COM)

Materials Cost Analysis Bermuda Blend (Approved) vs Pet Pro / Syntipede 321

Date: 8-2-23

Project Name: 7-Clans RV Park

Submital: Heartland Sports Turf - Kenneth Crawford / Jason McMahan

Material Cost Analysis

Turf Hub	Bermuda Blend (Approved)	2,50 sf * 12000 sf = \$30,000.00
Cost Comparison Request Per Owner 8-1-23		
Turf Hub	Pet Pro	+0.75 sf * 12000 sf = +\$9,000.00
SynLawn	Syntipede 321	+3.81 sf * 12000 sf = +\$45,720.00

I was under the impression that the material cost analysis was generated or in regards to an NFPA concern and not an irrigation concern. The approved Bermuda Blend does not require an additional irrigation system as an added feature as documented via Jason & Turf Hub early on in the bid / clarification process. Normally, a crusher run / screen gravel base has a standard specification of 3" - 4" of depth infill as per manufacturer's recommendation. The 7 Clans Casino & Resort scope of work calls for an increase of 2" - 3" infill to a 6" depth of infill which could be pointed out that it is a doubled layered infill and provides additional natural drainage vertically. Also, a misconception could be in comparing actual square footage area and a needs assessment for man made perimeter drainage based on total SF within the containment. The islands are estimated at approximately 500 SF compared to an 80,000-90,000 SF area required for a high school size infield playing surface area that would require additional drainage as the surface area will drain efficiently but requires a stormwater drainage runoff considering natural drainage / surface run-off in combination.

Approved By: \_\_\_\_\_

☐ - Approved

☐ - Approved as Noted

☐ - Rejected

**September 4, 2023** As directed by S&R HST was scheduled to fulfill the July 6, 2023 agreement that was to begin in August 2023 but delayed until September 7, 2023. During my stay September 4-6 at no time did I have any concerns on the ability to begin on September 7th. As our crews were traveling to Newkirk on September 7th it was then expressed by Jerrod that we may not be able to begin as scheduled but S&R had plenty of additional work that could keep our HST crew actively employed / working waiting for other subcontractors to get caught up. At that time on a net call you stated that the project was 3 days behind but a plan of action was in place to get caught up.

**September 7, 2023** Material arrives onsite and again no internal S&R employee has any consistency on the pay process or when payment will be processed. As directed by David during our conference call for Turf Hub to set up an online account with our vendor. The invoice was submitted 4 separate times without the e-mail being opened per Turf Hub. As I begin to research I'm being told that Tami is not qualified to give any advice on behalf of S&R and should not put any stock in her advice. However, Tami does communicate especially during the timeframe when everyone else decided to be on vacation.

**September 6-8, 2023** HST provided backfill as stated on our change order but was told the morning of September 8th that no work was available for our crew and was sent home. Projected start date pushed 9 days. Brian, this is very unprofessional with a lack of leadership allowing HST to fully immobilize to show up and be sent home especially since I was on site and could have prevented this costly immobilization.

**September 17-29, 2023** Heartland Sports Turf begins work on September 17 S&R leadership is advised by Jason that the construction site does not support the need for HST to begin work as described in the "SubContractor Agreement". Against HST professional advice, we begin our processes with limitations due to the lack of concrete curbing ready to have nailerboards attached, electrical & plumbing processes just beginning within the islands, and the inability to apply our aggregate limited our production. During this time I personally begin to feel uncomfortable within our professional relationship and a lack of leadership with effective communication from the top down. S&R Leadership demanding that turf be installed and why is it not as we can cover them with some type of clear wrapping? HST had 8 islands prepared for turf only

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to have the signage subcontractor utilize a bobcat with an auger on top of our ready surface. As plumbing and electrical subcontractors began work on providing those services to each island again we had to go back and re-work surface area. Another challenge we navigated for each island in preparing to add our aggregate was in preparing the islands and clearing out the area including picking up after concrete subcontractors.



**September 25, 2023** Heartland Sports Turf has been notified that a check on September 29th will be available for pickup.

**September 27, 2023** Heartland Sports Turf receives a call from Edan with only one question that pertains to the aggregate purchase that I personally had to purchase myself and anticipate a refund from Dolese Bros. Edan stated that she would add that portion back to HST instead of submitting payment to Dolese Bros.

**September 29, 2023** Heartland Sports Turf inquires about payment and “Leadership” has no answers than maybe Monday. We received an email reply from you to S&R staffing and expect a payment Monday.

**October 2, 2023** Heartland Sports Turf receives a call from Tami that a check is in the Tulsa office ready to be picked up. When I inquired about the amount - \$9K. She stated that this was on the August payapp and was unclear why our August 1st submittal was not processed and available for pickup.

**October 3, 2023** Heartland Sports Turf was again pushed from September 30th to October 3rd which is now questionable as the asphalt subcontractor will not allow us access until October 5th or 6th which leads to my next concern on time allowance for HST to realistically complete in the eyes of S&R.